Council of Members (Bi-Monthly)

- Final (highest) level of authority for all CCG business
- CCG Constitution
- Vision, values and overall strategic direction
- Commissioning Strategy / Annual Commissioning Plan
- Election of GP members of CCG Board
- Ratification of lay members, registered nurse and secondary care doctor appointments to the CCG Board.

Clinical Commissioning Group Board (Bi-monthly)

- Assurance with regards to delivery of strategic priorities of the CCG.
- Strategic quality, planning and performance management
- Commissioning strategy / Annual Commissioning Plan (draft)
- HR policies (approval)
- Equality & Diversity Objectives / Plans (approval)

Senior Leadership Team (weekly)

- General consideration of strategy and policy / operational plans
- Risk Register
- Governance
- Organisational Development & HR
- Communication
- Operational Health and Safety
- CSU Interface (Monthly)
- Senior Managers Interface (Monthly)
- HR policies (draft)
- Equality & Diversity Objectives / Plans (draft)

Delegated Authority

<table>
<thead>
<tr>
<th>Authority</th>
<th>Business Case</th>
<th>Contracts Award</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chief Finance Officer</td>
<td>Up to £14,999</td>
<td>Up to £14,999</td>
</tr>
<tr>
<td>Senior Leadership Team</td>
<td>£15,000 to £74,999</td>
<td>£15,000 to £499,999</td>
</tr>
<tr>
<td>Prioritisation Panel / Planning &amp; Commissioning Committee</td>
<td>£75,000 to £499,999</td>
<td></td>
</tr>
<tr>
<td>Prioritisation Panel (Business Cases ONLY) / CCG Board</td>
<td>£500,000 and over</td>
<td>£500,000 and over</td>
</tr>
</tbody>
</table>

Planning & Commissioning Committee (Monthly)

- Service redesign
- Procurement
- Joint Commissioning
- Engagement
- CCG Commissioning programmes
- Financial Strategy
- Commissioning policies
- Engagement strategies
- Planning

Quality & Performance Committee (Monthly)

- Financial management
- Contract management
- Performance management
- Value for money
- Quality improvement including safeguarding
- Patient experience
- Equality & Diversity
- IFR
- Quality
- Safeguarding
- Performance
- Clinical governance

Primary Care Commissioning Committee (Bi-monthly)

- GMS, PMS and APMS contracts
- Newly designed enhanced services.
- Local incentive schemes
- Decision making on establishment of new GP practices
- Practice mergers
- Discretionary payments
- Extended primary care medical services
- Newly designed services to be commissioned from primary care
- Temporary closure of practice lists

Integrated Audit & Governance Committee (Bi-monthly)

- Independent assurance
- Governance, systems and control
- Internal control and audit
- Declarations / conflicts of interest
- Standards or business conduct
- Legal compliance
- Health and safety
- Information governance
- Governance
- Risk management (draft)
- Assurance (draft)

Remuneration Committee (Bi-annually)

- Remuneration and Terms of Service of VSM and Board Members
- Performance review of VSMs

VSM remuneration / Terms of Service Policies

Programme Delivery Board (Monthly)

- Scrutinise progress against critical milestones for each workstream within the Annual Commissioning Operational Plan. Confirm and challenge the adequacy and timeliness of remedial steps in underperforming areas, effecting further action where necessary
- Rolling programme of detailed review of the Operational Plan workstreams and other core programmes of CCG work
- Identify and oversee risks to the delivery of work programmes and ensure these are reflected in the Corporate Risk Register or Board Assurance Framework, where appropriate